### FRTB BUSINESS IMPACTS AND RISKS

ÉVÉNEMENTS EIFR: FRTB ET RÉFORME DES RISQUES DE MARCHÉ, QUELLE FINALISATION?



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The bank for a changing world

### FRTB in a nutshell



### Internal model approach (IMA)

- Stringent model validation at desk level
  - Back-testing (BT)
  - P&L attribution test (PLAT)
- Failed desks must be capitalised with the standard approach

#### Stressed **Expected** Shortfall

- For liquid risk factors only
- Average losses over a 97.5% confidence level
- Capturing liquidity horizon
- Limitation on diversification

### **Capital for** less liquid risk factors (NMRF)

Correlated sum of stressed test charges per risk factors

#### Default risk charge

- 1 year 99.9% confidence level
- No migration
- Include equity exposures



### Standardised approach (SA)

- For desks invalidated for internal models
- Only approach for
  - Securitisations
  - Non daily looked through funds

#### Sensitivity based method

- A parametric VaR like charge
- Delta Vega and Curvature risk
- 5 asset classes

#### Residual risk add-on

- For all risks not otherwise captured
- Based on gross notional amount

#### Default risk charge

■ Include equity exposures







### **Business adaptation to FRTB**



Still too early to tell what would be the business adaptation to FRTB

- The Basel framework **RWA implications** are still not fully understood
  - The identification of desks likely to fail eligibility tests, and hence the proportion of businesses to be capitalised in SA, is still not known
    - Depends on the final calibration of thresholds suitability
    - Depends on future model developments
  - Own funds requirements for Non-Modellable Risk Factors (NMRF) still largely uncertain
    - What benefits in risk factor observability will result from third party data vendors?
    - Newly published final framework RWA implications still not well assessed
    - NMRF capitalisation will follow a methodology devised by an EBA RTS which is still in waiting
- **Desk profitability** may drastically change under FRTB
  - Desk trading more exotic products may see their capital charge increase from:
    - Longer risk factors liquidity horizons (LH) for the stressed expected shortfall (ES) derivation
    - Larger number of NMRF
    - Higher risk of failing eligibility tests
  - Correlation Trading Portfolio profitability is likely to be severely hampered due to a very penalising framework and a default risk charge (DRC) not aligned with risk management
  - Trading of non-daily look-through funds profitability to be assessed
- FRTB timeline as a capital requirement still relatively distant and uncertain



# Focus on desk management



- Desk management may remain driven by the current period VaR or ES
  - Desk VaR/ES as well as sensitivities of the desk VaR/ES to risk factors is mandated
- Desk Capital Metrics may be difficult to analyse, a mix of:
  - Stressed expected shortfall:

$$ES = ES_{Reduced,Stressed} \cdot \frac{ES_{Full,Current}}{ES_{Reduced,Current}}$$

- Calculated on modellable risk factors only
  - Scope of modellable risk factors to be assessed on a quarterly basis
  - No offsetting or diversification between modellable and non-modellable risk factors
- Stress period to be re-calibrated at least monthly
- Reduced set of risk factors
  - Capturing at least 75% of the full ES model
  - Determined on a monthly basis
- NMRF Capital charge
  - Stress-test like capitalisation
    - At least as conservative as a stressed expected shortfall 97.5% over supervisory liquidity horizons
    - Constrained diversification benefit
- Default Risk Charge
- Dichotomy between capital metrics and risk management practices



# Focus on desk profitability



- Desk profitability may be volatile
  - Changes in risk factor modellability status
    - NMRF Charge calibrated conservatively (at least as conservative as a stressed 97.5% ES)
    - Limited diversification between non-modellable risk factors
    - No diversification with risk factors remaining in the ES scope
  - Desk failing eligibility test
    - Back-testing: a pass or fail regime
      - Failing desks are to be capitalised with the Standardised Approach
    - P&L attribution test: a traffic light approach

Green zone Desk in IMA	Amber zone Desk in IMA with an add-on Diversification within the IMA perimeter preserved Add-on as a fraction of green+amber desks in IMA vs SA	Red zone Desk forced in SA Loss of diversification with remaining desks in IMA
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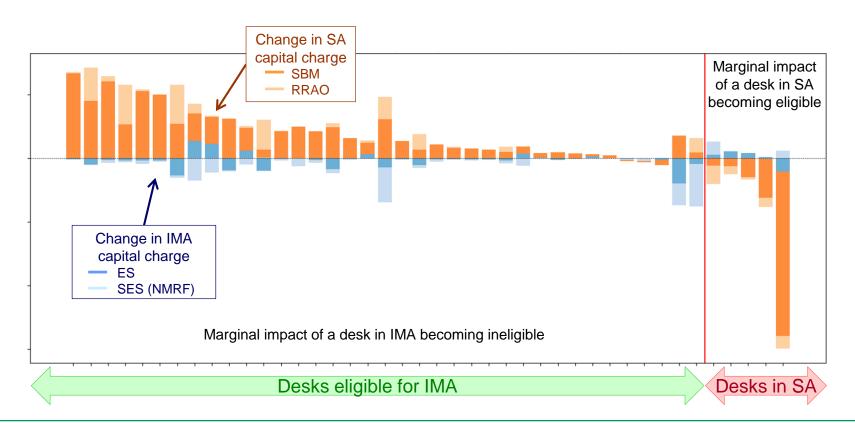
- Each desk's profitability depends on eligibility status of every other desks, too
- Where and how to attribute the capital increase due to loss of IMA eligibility by a given desk?
- Desk profitability may become doubtful if ineligible: should they be closed?



# **Desks eligibility for IMA**



- Desks IMA eligibility change of status may have very different effect on own funds requirements
  - Change of IMA capital charge results predominantly from the NMRF capital charge
  - Overall Capital charge may actually be lower with some desks in SA rather than IMA
  - Some mix desks in IMA / desks in SA may results in a higher Capital charge than all desks being in SA





# Change in market structure



- FRTB may reduce liquidity of instruments of mid or low liquidity and prevent the development/growth of new markets
  - Instruments of low liquidity have few real price observations (RPO)
  - Their associated risk factors are not considered modellable
  - They attract a higher capital charge (via NMRF stress test)
  - ☐ It de-incentivise banks from trading those instruments and providing liquidity to the market



- The negative feedback loop:
  - Reduce further liquidity of some markets (ex. emerging markets)
  - ☐ Hinder the development of new products or markets



# Implementation challenges



- Timeline and speed of implementation unclear
  - EU FRTB framework not yet stabilised
    - Important RTS (NMRF identification & capitalisation, PLAT inputs, metric and penalty function) to be drafted within 9 months after the CRR2 publication to the JO
  - NMRF third party data vendors
    - Scope of data availability, benefits in observability?
  - Timeline for internal model validation still not fully stabilised
    - ECB anticipations, based on a reporting of IMA starting beginning of 2023:
      - Letter of intent for a model validation by mid 2020
      - Full application package to be submitted from end of 2020
- Difficulties in implementation
  - How much more complex a model can be to meet requirements?
    - Risk factor definition and number
    - Accuracy of Risk pricers for non-linear products
    - Number of calculations (reduced/full RF set, current/stressed period, liquidity horizons, desks)
- Are the efforts to make IMA work worth it?

